



BARBARA FERRER, Ph.D., M.P.H., M.Ed.
Director

MUNTU DAVIS, M.D., M.P.H.
Health Officer

CYNTHIA A. HARDING, M.P.H.
Chief Deputy Director

313 North Figueroa Street, Room 806
Los Angeles, California 90012
TEL (213) 240-8117 • FAX (213) 975-1273

www.publichealth.lacounty.gov

BOARD OF SUPERVISORS

Hilda L. Solis
First District

Mark Ridley-Thomas
Second District

Shella Kuehl
Third District

Janice Hahn
Fourth District

Kathryn Barger
Fifth District

February 28, 2019

TO: Each Supervisor

FROM: Barbara Ferrer, Ph.D., M.P.H., M.Ed.
Director 

SUBJECT: **HEALTHY DESIGN WORKGROUP ACTIVITIES AND 2019
WORKPLAN (ITEM 7, AGENDA OF JANUARY 23, 2012)**

This memo and attached Annual Report summarize the 2018 accomplishments of the Healthy Design Workgroup (HDW) and include a description of the group's work plan for 2019. The HDW brings together County departments involved in planning, designing and building healthy, livable communities.

Background

On January 23, 2012, your Board approved in concept the Healthy Design Ordinance, which was developed to increase levels of physical activity and access to healthy foods in Los Angeles County unincorporated areas. On that date, your Board 1) declared that the intent and policy of the County is to encourage design of public and private facilities in a manner that encourages pedestrian activity, bicycling, use of public transit and outdoor physical activities, and 2) directed the Chief Executive Officer (CEO) to coordinate an interdepartmental effort to review best practices, determine which practices should be mandated or encouraged by the County, develop an implementation program, and identify potential funding mechanisms. This interdepartmental initiative became known as the HDW. The CEO transferred leadership of this workgroup to the Department of Public Health (DPH) in 2013. DPH provides annual updates to your Board on the progress of the HDW.

On February 5, 2013, your Board formally adopted the Healthy Design Ordinance, which changed existing zoning and subdivision regulations to legally establish community gardens and farmers' markets throughout the County and created more specific requirements for bicycle parking and sidewalk design, a critical step to increase levels of physical activity and access to healthy foods.

Major Outcomes in 2018

Public Health and Public Works, in collaboration with the HDW, County agencies, and regional partners, developed a draft of the County Vision Zero Action Plan. This was done in response to your Board's motion on February 14, 2017 to implement the strategies identified in a report by DPH that included proposed next steps to develop a Vision Zero initiative for unincorporated Los Angeles County.

Through the HDW, County Departments worked closely with affordable housing developers to apply to Round 3 of the Strategic Growth Council (SGC) Affordable Housing and Sustainable Communities (AHSC) grant program, receiving approximately \$30 million for over 300 affordable housing units in unincorporated East Los Angeles, Willowbrook, and Florence-Firestone; projects also included bike lanes, park improvements, crosswalks, and street trees.

Public Health and Public Works completed the Life is Better with Trees tree planting and community education project in the San Gabriel Valley. Over 100 youth and young adults were engaged in this effort and planted approximately 1,600 trees in four low-tree-canopy, disadvantaged unincorporated communities.

Led by Public Works and the Los Angeles County Arts Commission, the HDW and its Grants Committee submitted eighteen collaborative grant applications totaling nearly \$62.7 million.

The Department of Regional Planning, working with the Internal Services Department, finalized a draft Equity Indicators Tool that will support equity approaches in decision-making related to land use. The tool was presented to the Regional Planning Commission, Planning Deputies, and to your Board; with a report detailing how the tool was developed, as well as recommended uses for your Board's consideration.

Planned Activities in 2019

In 2019, activities will continue HDW's work in 4 major areas: 1) encouraging safe multi-modal travel among County employees and residents; 2) preparing the County to pursue funding for healthy communities; 3) planning to address climate change; and 4) developing tools to institutionalize equity and collaborate across departments. Details about each follow.

1. Encourage safe multi-modal travel among County employees and residents:
 - Public Health and Public Works will continue to work with other County Departments and the California Highway Patrol to launch and implement a Vision Zero Initiative for unincorporated Los Angeles County aimed at eliminating traffic related deaths and severe injuries, and will finalize the draft County Vision Zero Action Plan.
 - The Multi-Modal Transportation Reimbursement Coordination Committee will work with County departments and Board offices to implement your Board's July 10, 2018 motion to clarify that County employees are permitted and encouraged to use transit, walk, or bike for work trips, and begin to work on updating the County employee reimbursement system to incorporate transit and bikeshare trips.
 - Internal Services will complete installation of bicycle parking at County facilities under its 2013 MSRC grant, after which the MSRC Bicycle Parking Grant Implementation Committee will sunset, and Internal Services will continue to install bicycle parking in locations based on identified need and likelihood of high bicycle ridership.

2. Prepare the County to pursue funding for healthy communities:
 - The Grants Committee will continue to bring potential joint grant opportunities to the workgroup's attention and will encourage collaborative applications for livable communities, community-based planning and/or creative placemaking projects, and sustainability efforts.
 - The Affordable Housing and Sustainability Communities (AHSC) Committee will work with affordable housing developers to support proposals for Round 4 of the Strategic Growth Council's AHSC grant program.
3. Plan to address climate change and mitigation:
 - The Climate Action Implementation Committee will continue activities related to implementing tree plantings, green space, cool roofs, and permeable pavement.
 - The Interdepartmental Tree Coordination Committee will continue implementing holistic strategies for preserving, maintaining, and expanding LA County's urban forest in low income, tree-poor neighborhoods, identifying and working in collaboration with community partners.
4. Develop tools to institutionalize equity and collaborate across sectors:
 - The Equity Indicators Coordination Committee, pending direction from your Board, will implement a pilot of the Equity Indicators Tool for decision-making related to land use.
 - The Community Outreach and Project Coordination Committee will seek funding for implementation of a County Contact Management System and begin developing a Master Agreement allowing departments to contract with community-based organizations for outreach and engagement purposes.

The attached Los Angeles County Healthy Design Workgroup Annual Report provides further information about HDW accomplishments in 2018 and the 2019 Work Plan.

If you have any questions or need additional information, please let me know.

BF:tk:ja

Attachment

c: Chief Executive Officer
County Counsel
Executive Officer, Board of Supervisors



LOS ANGELES COUNTY HEALTHY DESIGN WORKGROUP

Annual Report to the Board of Supervisors

February 28, 2019



Table of Contents

OVERVIEW OF HEALTHY DESIGN WORKGROUP	2
PART I: 2018 OUTCOMES	2
SUMMARY OF 2018 OUTCOMES.....	2
OVERVIEW OF 2018 OUTCOMES	4
PART II: 2019 WORK PLAN	9

OVERVIEW OF HEALTHY DESIGN WORKGROUP

The Healthy Design Workgroup (HDW) brings together County departments involved in planning, designing and building healthy, livable communities. Public Health (DPH) leads and coordinates the activities of the HDW. The workgroup and its subcommittees meet regularly to develop and implement strategies for creating healthy communities.

The interdepartmental nature of this effort is aligned with County efforts to encourage collaboration across departments. In 2018, the following departments participated in the HDW: DPH, Public Works, Regional Planning (DRP), Fire (FD), Parks and Recreation (DPR), Community Development Commission/Housing Authority of the County of Los Angeles (CDC/HACOLA), Chief Information Office (CIO), Beaches and Harbors (BH), Arts Commission (LACAC), Chief Executive Office (CEO), Chief Sustainability Office (CSO), Agricultural Commissioner/Weights and Measures (AGW), Sheriff (SD), Internal Services (ISD), and Human Resources (DHR).

PART I: 2018 OUTCOMES

SUMMARY OF 2018 OUTCOMES

Healthy Design Workgroup Committee	2018 Outcomes
Grants	<ul style="list-style-type: none"> Submitted 18 grant applications; awarded \$1,720,000 and pending notice of award for \$62.7 million
Affordable Housing and Sustainable Communities (AHSC)	<ul style="list-style-type: none"> Awarded approximately \$30M in AHSC Round 3 for over 300 affordable housing units in unincorporated East Los Angeles, Willowbrook, and Florence-Firestone; projects also included bike lanes, park improvements, crosswalks, and street trees to improve safety, mobility and community connections On 7/9/18, convened over 100 housing developers, government officials, and advocates for a strategy forum on how to bring additional affordable housing resources to LA County Beginning 10/9/18, conducted site visits and planning for transportation improvements in unincorporated West Carson, Westmont/West Athens and Willowbrook to prepare for development of AHSC Round 4 applications Contracted with Enterprise Community Partners to help coordinate AHSC applications between Departments and with developers Supported DRP in securing a \$170,000 Round 1 SGC Transformative Climate Communities (TCC) Planning Grant for <i>Nuestra Tierra, Nuestro Futuro</i>, an initiative exploring sustainability and community land ownership in East Los Angeles; and facilitated comments on TCC Round 2
Equity Indicators Tool	<ul style="list-style-type: none"> Facilitated ongoing discussions with Stakeholder Committee on refinement of the draft Equity Indicators Tool Worked with ISD to add additional functionality to the draft Equity Indicators Tool Presented draft Equity Indicators Tool to Regional Planning Commission Presented draft Equity Indicators Tool at monthly Planning Deputies meeting

Healthy Design Workgroup Committee	2018 Outcomes
Climate	<ul style="list-style-type: none"> • Posted draft Equity Indicators Tool on DRP web site and provided report to the Board of Supervisors
Trees	<ul style="list-style-type: none"> • Completed stakeholder engagement on the draft Urban Heat Island Mitigation Plan. The Committee engaged 22 stakeholders: community-based organizations, non-profits, academics, businesses, and non-County government agencies • Incorporated department and stakeholder feedback into the draft Plan
Vision Zero	<ul style="list-style-type: none"> • Completed “Life is Better With Trees” project in SD 1, resulting in 1,600 trees planted, 100 disadvantaged youth provided with job skills training, and 1,500 households educated on tree planting and the benefits of trees. • Began the Countywide street tree inventory and a tree planting and community education project in unincorporated West Athens • Developed a brief on the status of Los Angeles County’s urban forest along with a draft tree policy which highlights the need for a tree canopy goal and an Urban Forest Management Plan; presented the brief and draft policy to the Health and Public Works Board Deputies in March 2018 • Revamped Public Works Parkway Tree web page • Began the development of a regional tree initiative focused on tree pests in partnership with the City of Los Angeles • Public Health was given the “Community Building with Trees” award by the California Urban Forests Council
Bicycle Parking Implementation and Education	<ul style="list-style-type: none"> • Conducted preliminary data analysis to understand primary collision factors and who is impacted. • Developed Collision Concentration Corridors and Priority Corridors • Performed outreach to County departments to understand their role in Vision Zero implementation and identified lead and support roles for specific actions. • Developed a draft County Vision Zero Action Plan through collaboration with County Departments, agencies, and regional partners • Conducted community outreach to inform stakeholders about Action Plan development and administered a survey on traffic safety perceptions and experiences to inform the Action Plan • Supported state legislation to convene a Zero Traffic Fatalities Task Force which will analyze the existing process for establishing speed limits and recommend as to whether an alternative method should be considered
Community Outreach and Project Coordination	<ul style="list-style-type: none"> • Installed 423 bicycle parking racks and 102 are reserved or in progress • Enhanced cross-departmental collaboration in Walnut Park around the revitalization of Pacific Boulevard. Held <i>Camina en Walnut Park</i>, a one-day event demonstrating temporary traffic safety enhancements that enabled approximately 800 community members to experience and provide feedback on potential future project elements • Established a partnership with Public Health’s Information Services to create a Healthy Design Workgroup Contact Management System • Identified DPH as the lead on developing a Master Agreement for community engagement services that will be shared by multiple HDW departments

Healthy Design Workgroup Committee	2018 Outcomes
Multi-modal Transportation Reimbursement	<ul style="list-style-type: none"> Board of Supervisors passed a motion on 7/10/18 affirming that use of transit, bicycling, and/or walking for all County employees for workday trips is permitted and encouraged Established partnership with CEO Communications and Auditor Controller to promote use of transit and identify steps to modify the Mileage Authorization & Reimbursement System (MARS) to facilitate reimbursement for transit and bikeshare trips

OVERVIEW OF 2018 OUTCOMES

Interdepartmental Grants Coordination

Public Works, DRP, DPH, DPR, SD, FD, CEO, CDC/HACOLA, and LACAC continued to collaborate closely on grant applications in 2018. Representatives from Public Works and Los Angeles County Arts Commission continued leadership of the Grants Committee. The Committee continued to prioritize projects based on the action plan established last year, which provides a road map for accomplishing key goals, including applying for grants that support Board priorities, place-based collaboration, and supporting other HDW committees. In 2018, the Grants Committee submitted (18) collaborative grant applications. As a result, the County received \$1,720,000 in grant awards in 2018 and pending notice of award for \$62.7M:

Funding Source	Description	Amount Awarded or Requested	Year Application Submitted
Active Transportation Program (ATP)	San Gabriel Valley Four Corners Bike Path Gap Closure	\$15,030,000	2018
ATP	East Los Angeles Active Transportation Education	\$747,000	2018
ATP	Acton Safe Routes to School	\$783,000	2018
ATP	SR 39 Bike Path Extension	\$1,499,000	
ATP	Blue Line First/Last Mile Improvements - Firestone	\$4,866,000	2018
ATP	Slauson, Willowbrook/Rosa Parks, Del Amo Blue Line Station Improvements	\$9,361,000	2018
ATP	San Gabriel River Bicycle Trail at Whittier Blvd Tunnel	\$4,000,000	2018
ATP	Whittier Narrows Rio Hondo Bike Path Connectivity Improvements	\$2,234,000	2018
ATP	Eaton Wash Bike Path	\$3,549,000	2018
ATP	Dominguez Channel Greenway Extension	\$3,390,000	2018
ATP	Lake Los Angeles Pedestrian Plan Implementation	\$5,406,000	2018
ATP	Vincent and Citrus Communities SRTS	\$5,773,000	2018
ATP	Westmont/West Athens Community Pedestrian Plan Implementation	\$5,312,000	2018
ATP	Pedestrian Plans for Disadvantaged Communities in Unincorporated LA County	\$1,550,000	2018

ATP	East Los Angeles Safe Routes to School	\$445,000	2018
Transformative Climate Communities	East LA Community Land Trust	\$170,000	2018
Southern California Association of Governments (SCAG)	Altadena Community Active Transportation Plan	\$250,000	2018
SCAG	Foothill Regional Corridors Project	\$250,000	2018
SCAG	Walnut Park North-South Corridor Study	\$250,000	2018

Affordable Housing and Sustainable Communities Grant Funding Collaboration

CEO, DRP, Public Works, DPH, DPR, CSO, and CDC/HACOLA worked closely with affordable housing developers to prepare and submit four (4) grant applications to the Strategic Growth Council (SGC) Affordable Housing and Sustainable Communities (AHSC) grant program, totaling \$45 million. This complex funding source requires applicants to site affordable housing developments near transit and bicycle and pedestrian facilities; and mandates a portion of the grant award to fund transportation improvements. Thus, the application requires intensive collaboration between developers, planning, and transportation staff.

As a result of this collaborative effort, the County was awarded approximately \$30M in AHSC Round 3 funding for over 300 affordable housing units in unincorporated East Los Angeles, Willowbrook, and Florence-Firestone; projects also included various transportation related improvements such as bike lanes, crosswalks, and street trees to improve safety, mobility and communication connections.

The committee supported DRP in securing a \$170,000 Round 1 SGC Transformative Climate Communities (TCC) Planning Grant for *Nuestra Tierra, Nuestro Futuro*, an initiative that explores sustainability and community land ownership in East Los Angeles; and facilitated comments on Round 2 of the TCC.

In preparation for the November release of the Round 4 Notice of Funding Availability, the Committee continued meeting regularly throughout 2018. In July, the Committee convened over 100 housing developers, government officials, and advocates for a strategy forum on how to bring additional affordable housing resources to LA County. The CEO contracted with Enterprise Community Partners to continue providing support in coordinating AHSC applications between Departments and with developers. The Committee, with support from Enterprise, began working with developers and scoping projects for Round 4.

Equity Indicators Tool Coordination

DRP finalized a draft Equity Indicators Tool that will support equity approaches in decision-making related to land use. The Equity Indicators Tool includes baseline demographic, socioeconomic and other data, which County departments can overlay to support equitable policy and program implementation. DRP contracted with the Internal Services Department (ISD) to add features recommended by the HDWG, such as the ability to print reports. The tool was presented to the Regional Planning Commission and Planning Deputies, and to the Board of Supervisors with a report detailing how the tool was developed as well as recommended uses for the Board's consideration.

Climate Action Implementation

DPH, DRP, Public Works, DPR, BH, FD, and ISD engaged internal and external stakeholders on development of the draft Urban Heat Island Reduction Plan. The document focuses on urban heat island reduction strategies, that involve implementing long-term built environment solutions that cool neighborhoods, strengthen community resilience, contribute to climate change mitigation, and convey various health and economic benefits. By emphasizing long-term built environment solutions that provide important health and economic co-benefits, urban heat island reduction helps to create healthier, more resilient, and more equitable communities. In addition to County departments, the Committee engaged 22 stakeholders, including

community-based organizations, non-profits, academics, businesses, and non-County government agencies in reviewing and commenting on the Plan.

Interdepartmental Tree Coordination

DPH, Public Works, DRP, DPR, FD, ISD, SD, AGW, and CSO met regularly to develop and implement holistic strategies for preserving, maintaining and expanding Los Angeles County's urban forest. In 2018, Public Works began developing a Countywide street tree inventory and launched a tree planting and community education project in unincorporated West Athens. Public Health and community partners completed a youth-led tree planting and education campaign, resulting in over 1,600 trees planted in low-tree canopy, disadvantaged areas of the San Gabriel Valley; the project resulted in approximately 100 youth trained on life skills, job skills, and tree benefits, planting, and care. In addition, over 1,500 households received education about the benefits of trees. The Tree Committee developed a brief on the status of Los Angeles County's urban forest along with a draft tree policy which highlights several high-level concepts: the need to develop an Urban Forest Management Plan and tree canopy goal; the importance of prioritizing tree watering even during times of water conservation; and the County's commitment to tree preservation and diversification, equity, and community engagement. DPH presented the brief to the health and public works deputies in March. The Chief Sustainability Office agreed to provide oversight of an urban forest management plan, should resources be secured for its preparation, given that no one single department is responsible for all the County's trees. The Tree Committee and other County partners began a regional tree collaboration focused on tree pests in partnership with the City of Los Angeles. Lastly, Public Health was given the "Community Building with Trees" award by the California Urban Forests Council, given to an agency "whose mission is not urban forestry related but has demonstrated a significant and noteworthy level of contribution to a community, region, or the State of California utilizing urban forestry or green infrastructure programs to contribute to and enhance quality of life."

Los Angeles County Vision Zero

In 2018, Public Works and Public Health collaboratively produced a draft of the Vision Zero Action Plan for review and input from County Departments and other public agencies and stakeholders. The Vision Zero Action Plan is anticipated to be finalized in 2019 and presented to the Board of Supervisors. The draft Action Plan sets the goal of eliminating traffic fatalities on unincorporated roadways by 2035 and includes approximately 65 actions to enhance County processes and collaboration; foster a culture of traffic safety; address inequities and protect vulnerable users; collaborate with our communities to enhance the safety of our streets; and be transparent, responsive and accountable. As part of the development of the draft Plan, the project team determined Collision Concentration Corridors for unincorporated areas to help focus efforts. The Collision Concentration Corridors represent approximately 125 miles of roadways where half of fatal and severe injury collisions have occurred over the past five years; these represent 3.7% of roadways in unincorporated areas maintained by the County. To further focus resources on the greatest needs, the Collision Concentration Corridors were prioritized by ranking the corridors and assigning additional weight to those that experienced a higher number of fatal collisions, higher numbers of collisions involving people walking or biking, and/or a higher number of collisions that occurred in disadvantaged communities.

The draft Action Plan was collaboratively developed with public health, engineering, and law enforcement professionals and over a dozen external stakeholders. Also, development of the Plan is being shaped by community input received at events and meetings, by means of a survey on traffic safety perceptions and experiences. Furthermore, the County supported state legislation (AB 2363) to convene a Zero Traffic Fatalities Task Force which will analyze the existing process for establishing speed limits and recommend as to whether an alternative method should be considered. Public Health and Public Works submitted letters requesting to be on the Zero Fatalities Task Force. If neither department is appointed to the committee, the County anticipates working with organizations appointed to the taskforce to ensure the needs and concerns of the County are taken into consideration when developing the report/recommendations required by AB

2363. In 2019, the HDW will focus on publicly launching the Vision Zero Initiative and developing the steering committees and workgroup structure needed to guide the implementation of the plan.

MSRC Bicycle Parking Grant Implementation

In 2013, the County was awarded a Mobile Source Reduction Committee (MSRC) grant for bicycle parking at County facilities, benefitting both County employees and visitors to County facilities. ISD, in collaboration with DPH, CEO, and DHR, have installed 423 bicycle parking racks, with 102 more planned. DPH provided a list of priority locations, allowing ISD to streamline installations to five to ten sites at a time. ISD also provided racks and bicycle parking design guidelines to several departments to install on their own. ISD is in regular communication with departments to identify locations and the number of bike racks to be installed per location. Once the project is complete, this committee will sunset. Efforts to seek additional funding to install more bicycle parking or provide employees with bicycle safety education will be reported on under the Grants Committee going forward.

Community Outreach and Project Coordination Committee

In 2018, the HDW decided to combine the Interdepartmental Project Coordination and Project-Based Community Outreach Committees into one: Community Outreach and Project Coordination Committee. This was due to overlap in committee membership and goals. In 2018, the committee was focused on three main metrics; conducting a demonstration project in Walnut Park; identifying funding for and working on the development of a County contact relationship management (CRM) system; and launching an online outreach calendar. In addition to these tasks, this committee also identified the need to improve opportunities to contract with community-based organizations (CBOs) to assist County departments with community engagement.

In 2017, the County was awarded a technical assistance grant from the Southern California Association of Governments (SCAG) to conduct a one-day demonstration event of active transportation street improvements in Walnut Park. The enhancements demonstrated were based on those in the draft Step by Step Los Angeles County; Pedestrian Plans for Unincorporated Communities and the Department of Parks and Recreation Walnut Park Community Park and Recreation Plan.

Working closely with staff from Supervisorial District 1, County staff along with staff from the City of Huntington Park, YWCA of Greater LA, and the California Highway Patrol met regularly to plan and implement the June 16, 2018 *Camina en Walnut Park* demonstration event. Although the event was promoted through a variety of means, engaging people going about their daily business in a new way was also a focus. Approximately 800 people experienced the event and 151 people completed a survey about the enhancements demonstrated.

In 2018, the committee identified a need to share community contacts across departments to reduce duplicate requests to stakeholders and reduce redundancy as each department conducts place-based work. As a first step, the group identified a need for a contact management system, a software system that would allow departments to enter and share contact data. DPH's Information Systems group agreed to help scope this system in collaboration with the HDW. Through three interdepartmental meetings, the group identified key data points and use cases for the system and next steps for future system build (for example, a customer relationship management system). In 2019, the committee intends to complete the project scope and seek funding for implementation.

The committee also identified a need to improve the ability to contract with community-based organizations (CBOs) to assist with community engagement. DPH took the lead on convening a meeting with departmental staff that deal with contracting to understand differences in contracting processes between departments and the needs of HDW departments to work with CBOs for various efforts. It was identified that it's particularly difficult to contract with small-scale, local CBOs as they often don't meet County requirements. DPH convened additional learning meetings with DPH Contracts and Grants, the Center for Health Equity, the

Department of Consumer and Business Affairs, and the CEO/Chief Sustainability Office. Based on these conversations it was determined that DPH will take the lead on establishing a Master Agreement for community engagement that other County departments will be able to utilize. This effort will be led by the DPH Office of Planning and the DPH Contract and Grants unit.

Multi-Modal Transportation Reimbursement Coordination

In 2018, the Board of Supervisors passed a motion (July 10, 2018) "Bike and Transit for Work Trips" directing the Chief Sustainability Office in collaboration with the Healthy Design Workgroup and County Sustainability Council to: clarify with all departments that all employees are permitted to and strongly encouraged to use transit, bicycling, and/or walking before using an automobile for work day trips; develop a transit pass check-out program or equivalent system to reimburse employees that use transit or bikeshare; conduct a survey on attitudes and opportunities toward non-motorized transportation; and report back in 180 days. The committee, with representatives from DPH, CEO/CSO, Public Works, DPR, DPR, ISD, and Auditor-Controller worked collaboratively to research and provide a response to the Board motion. An important next step includes an update to the MARS system to accept transit/bikeshare reimbursement requests. Additionally, the workgroup will pursue the necessary updates to the County code and fiscal manual, which would authorize transit/bikeshare reimbursements. The group will focus on this effort in 2019.

PART II: 2019 WORK PLAN

The 2019 HDW Work Plan identifies specific strategies that will be implemented via multiple subcommittees, each consisting of two departmental co-leads, as well as additional interdepartmental participants. The 2019 HDW work plan builds from existing momentum and direction from the Department Directors and the Board. The following Healthy Design Workgroup (HDW) strategies were selected through interdepartmental meetings and were based on criteria such as feasibility, County control, and potential for improving community health.

Collaboration on Funding Opportunities

All departments involved in the Healthy Design Workgroup will bring potential joint grant opportunities to the workgroup's attention and will encourage collaborative applications for livable communities funding opportunities.

Summary:

The HDW and its subcommittees will continue to track and identify opportunities for interdepartmental collaboration on grant applications. Collaborative applications have the potential to create greater synergy and efficiency for the County, reduce redundancy, increase competitiveness and increase the amount of awards. Coordinating with relevant County efforts and Departments outside the HDW, such as the County Grant Writer's Collective, can help advance the goals of the workgroup.

Key 2019 Metric:

- Prepare and submit at least six (6) collaborative grant applications for livable communities, community-based planning and/or creative placemaking projects, or sustainability efforts

Reference:

County Strategic Plan

Affordable Housing and Sustainable Communities Grant Funding Coordination

CEO, DRP, Public Works, CDC, DPH, and DPR will work with affordable housing developers to prepare grant proposals for the Strategic Growth Council's Affordable Housing and Sustainable Communities (AHSC) annual funding.

Summary:

Supported by cap-and-trade revenues, the AHSC funds affordable housing and transportation projects to support infill and compact development that reduce greenhouse gas ("GHG") emissions by improving mobility options and access to transportation. Regular, on-going coordination between County departments and developers is essential to identify and develop competitive projects for this funding opportunity. In 2019, the Committee will continue working with developers to identify potential affordable housing projects in the unincorporated areas; identify priority bicycle, pedestrian, public transit, and park facilities located near these sites; identify priority bicycle, pedestrian, public transit, and park improvement/tree planting projects for potential funding; identify and mitigate climate vulnerabilities; and prepare grant applications for the next round of the AHSC grant program. The Committee will continue working with the CEO to identify resources to support ongoing technical assistance for these efforts and will maintain an updated AHSC website for developers interested in working with the County.

Key 2019 Metric:

- Establish resources and a funding mechanism to support Department input on the AHSC Grant
- Maximize the number of AHSC applications submitted for the unincorporated areas

Reference:

County Strategic Plan

Equity Indicators Tool Coordination

DRP will pilot implementation of the Equity Indicators Tool.

Summary:

Pending direction from the Board of Supervisors, DRP will implement the Equity Indicators Tool and further develop stakeholder engagement strategies to promote equity in General Plan implementation. The Equity Indicators Committee will help DRP further refine the design and capabilities of the tool and create a user guide and equity checklists for assessing project impacts.

Key 2019 Metric:

- Pilot implementation of the Equity Indicators Tool*

Reference:

Board of Supervisors Motion, December 8, 2015

Report to the Board of Supervisors, November 29, 2018

**Tentative pending BOS support*

DPH, DRP, Public Works, DPR, BH, FD, and ISD will finalize and determine next steps for the Urban Heat Island Reduction Plan; member departments will continue implementing climate action strategies.

Summary:

Urban areas experience considerably higher temperatures than neighboring rural areas due to the Urban Heat Island Effect, worsening heat-related health outcomes. The Los Angeles County Climate Committee first convened in fall 2014 as a subcommittee of the HDW and chose the development of the Urban Heat Island Reduction Plan as its primary effort. The document outlines four strategies for addressing the urban heat island: Cool Roofs, Trees, Green Space, and Cool and Permeable Pavements. Each strategy features an implementation plan, with Action Items broken down into the following categories: programs and projects, research and funding, policies, and incentives. With the Plan drafted, incorporating feedback from stakeholders and County departments, the committee's role in 2019 will be to work with County leadership to determine next steps for formalizing the Plan. Member departments of the HDW will actively continue implementation of strategies described in the plan; and will work to support climate action through participation in the County Sustainability Council.

Key 2019 Metric:

- Finalize the draft Urban Heat Island Reduction Plan
- Determine the process for formalizing the draft Urban Heat Island Reduction Plan

References:

General Plan/Community Climate Action Plan
Community Parks and Recreation Plans

**Committee will sunset in 2019*

Interdepartmental Tree Coordination

DRP, Public Works, DPR, DPH, ISD, ACWM, FD, and SD will implement a set of holistic strategies for preserving, maintaining, and expanding LA County's urban forest in low income, tree-poor neighborhoods, working in collaboration with community partners.

Summary:

Trees are an essential part of the urban environment and contribute positively to climate change mitigation, storm water collection, air quality, and the comfort of people who travel along the street. In addition, street trees provide a psychological barrier between pedestrians and motorized traffic, making walking more enjoyable. An important committee priority is to support a possible Board motion on trees. Other Committee priorities include community engagement strategies around tree planting, increasing awareness of tree benefits through public education, completing a county tree inventory, laying the ground work for an urban forest management plan and continuing the collaborative work with the City of Los Angeles focusing on tree pests.

Key 2019 Metrics:

- Produce an evaluation report for the pilot community tree planting and education project in SD 1
- Prepare and submit at least one (1) grant application for tree related activities, with priority on seeking funding for an Urban Forest Management Plan
- Identify at least 2 new community partners willing to collaborate on tree education and outreach in low-income, tree-poor unincorporated neighborhoods

References:

The Model Design Manual for Living Streets

Healthy Communities Report: Active Transportation Design Guidance and Recommendations

General Plan /Community Climate Action Plan

Community Parks and Recreation Plans

DPH and Public Works will work with FD, SD, DHS, DRP, CEO, and California Highway Patrol (CHP) and other applicable Departments as needed to launch and implement a Vision Zero initiative for unincorporated Los Angeles County.

Summary:

Between 2013 and 2017, approximately 383 people lost their lives in traffic collisions on streets in unincorporated Los Angeles County. On February 14, 2017, the County Board of Supervisors unanimously adopted a motion that directed the Department of Public Health and Public Works in consultation with the Healthy Design Workgroup to co-lead a Vision Zero initiative and implement strategies aimed at eliminating traffic-related deaths and severe injuries. During the upcoming year, it is anticipated that the Vision Zero Initiative will transition from development of the inaugural Vision Zero Action Plan to its implementation. The Action Plan will contain actions aimed at eliminating traffic fatalities by 2035. Developing the structure for regular, on-going coordination between County departments is essential to streamlining implementation of the actions outlined in the plan. In 2019, the committee anticipates submitting the Action Plan to the Board, begin implementing funded actions in the Plan, including the development of a Vision Zero website, and publicly launching the Vision Zero initiative.

Key 2019 Metrics:

- Finalize the Vision Zero Action Plan and release to the public
- Begin implementation of the actions included in the Plan
- Develop a Vision Zero website

References:

County General Plan, Mobility Chapter

Department of Public Works Goals

Department of Public Health's Community Health Improvement Plan

Board of Supervisor's Motion, October 4, 2016

Board of Supervisor's Motion, February 14, 2017

MSRC Bicycle Parking Grant Implementation*

ISD will implement bicycle parking at County facilities.

Summary:

With the adoption of the County's Bicycle Plan in 2012, the Board of Supervisors passed a motion requiring ISD and the CEO to develop a plan for the implementation of bicycle parking at all County facilities. In 2013, in response to the motion, County departments received MSRC funding for bicycle parking, bike infrastructure, and bike education and encouragement programs as well as clean trucks and other allowable items. The grant provides a dollar-for-dollar match to support the purchase of bicycle racks as well as signage and lighting to enhance bicycle parking areas. ISD will continue to install bicycle parking in locations based on identified need and likelihood of high bicycle ridership.

Key 2019 Metrics:

- Install all remaining bicycle racks and close out the 2013 MSRC grant

References:

Board of Supervisors Motion, December 16, 2014

Healthy Design Ordinance

General Plan

**Committee will sunset in 2019*

Community Outreach and Project Coordination*

All HDW departments will continue to collaborate to enhance and improve community engagement and internal County processes to further healthy design policies, plans and projects.

Summary:

Better community outreach and engagement can lead to improved outcomes and broader support for County plans, policies, and projects. Community members know their communities best and deserve more and better coordination with County departments on initiatives that impact their daily lives. Through this committee, HDW departments collaborate to identify new methods of working together on community engagement as well as share information collected through community outreach to ensure County services and resources are provided. In 2019, the committee will continue to enhance cross departmental collaboration on outreach through several innovative efforts. Departments will work together on the development of a contact management system (CMS) and seek funding for implementation; begin scoping of a customer relationship management (CRM) system to improve knowledge of and engagement with stakeholders; and begin developing a Master Agreement allowing departments to contract with community-based organizations for outreach and engagement purposes.

Key 2019 Metrics:

- Identify funding to implement the County CMS system
- Begin developing a Master Agreement for community outreach and engagement

References:

County Strategic Plan

Community Parks and Recreation Plans

The Model Design Manual for Living Streets

Healthy Communities Report: Active Transportation Design Guidance and Recommendations

General Plan

Los Angeles County Parks and Recreation Needs Assessment

*Formerly the Interdepartmental Project Coordination and Project Based Community Outreach Committees

Multi-Modal Transportation Reimbursement Coordination

DPH, DRP, and DHR will work with other County departments and Board offices to identify ways to facilitate reimbursement for midday, work-related transportation using alternative travel modes.

Summary:

On-road transportation comprises the second largest portion of Los Angeles County's carbon dioxide emissions. As the employer of over 100,000 people, County employee policies have an impact on the environment and communities near County facilities. While the County supports and encourages employees to use public transit for their work commute, for some employees the challenges associated with getting reimbursed can dis-incentivize taking the bus, train, or bike-share to an off-site meeting or other business hours transportation needs. In 2019, the committee will work to implement the July 10, 2018 motion from the Board of Supervisors, which directs communications to clarify that employees are permitted and encouraged to use transit, walk, or bike for work trips, and begin update to reimbursement system through MARS for transit and bikeshare trips.

Key 2019 Metrics:

- At least one (1) meeting to plan for MARS update
- At least one (1) mass communication effort to County employees encouraging and promoting the use of transit, walking, and bicycling for work trips
- Initiate County Code and Fiscal Policy Manual updates

References:

General Plan/Community Climate Action Plan

Metro Board Motion, October 26, 2017

Board of Supervisors Motion, July 10, 2018