



COUNTY OF LOS ANGELES DEPARTMENT OF PUBLIC HEALTH

# Office of Environmental Justice and Climate Health

DRAFT STRATEGIC PLAN 2024 - 2029

## COUNTYWIDE LAND ACKNOWLEDGEMENT

The County of Los Angeles recognizes that we occupy land originally and still inhabited and cared for by the Tongva, Tataviam, Serrano, Kizh, and Chumash Peoples. We honor and pay respect to their elders and descendants – past, present, and emerging – as they continue their stewardship of these lands and waters. We acknowledge that settler colonization resulted in land seizure, disease, subjugation, slavery, relocation, broken promises, genocide, and multigenerational trauma. This acknowledgment demonstrates our responsibility and commitment to truth, healing, and reconciliation and to elevating the stories, culture, and community of the original inhabitants of Los Angeles County. We are grateful to have the opportunity to live and work on these ancestral lands. We are dedicated to growing and sustaining relationships with Native peoples and local Tribal governments, including (in no particular order) the

- Fernandeano Tataviam Band of Mission Indians
- Gabrielino Tongva Indians of California Tribal Council
- Gabrieleno/Tongva San Gabriel Band of Mission Indians
- Gabrieleño Band of Mission Indians - Kizh Nation
- San Manuel Band of Mission Indians
- San Fernando Band of Mission Indians

To learn more about the First Peoples of Los Angeles County, please visit the Los Angeles City/County Native American Indian Commission website at [lanaic.lacounty.gov](http://lanaic.lacounty.gov).

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## MESSAGE FROM THE DIRECTOR

It is my great pleasure to support the launch of the inaugural Strategic Plan for the Los Angeles County Department of Public Health, Office of Environmental Justice and Climate Health. It is with a deep sense of purpose and commitment that we embark on this important journey toward advancing environmental justice, climate health, and health equity within our Los Angeles County community.

As the Director of Public Health, I firmly believe that everyone deserves the right to live in a healthy and safe environment, regardless of their background or socioeconomic status. Unfortunately, we know that environmental hazards and climate-related challenges disproportionately impact frontline communities, which are primarily underserved communities of color who experience the first and worst consequences of these environmental threats, exacerbating existing health disparities and inequalities.

We must address these issues head-on and work collaboratively to develop strategic initiatives that promote environmental justice, mitigate the impacts of climate change, and foster health equity for all individuals within our community.

By prioritizing environmental justice and climate health with a health equity framework, we have the opportunity to make a meaningful and lasting impact on the health and well-being of our community. Together, we can create a future where every individual has the opportunity to live a healthy and fulfilling life, regardless of their background or circumstances.

I invite each one of you to join us in this important endeavor, as we work together to build a healthier, more equitable future for all.

Sincerely,

Barbara Ferrer, Ph.D, M.P.H, M.Ed.  
Director,  
Los Angeles County Department of Public Health

## INTRODUCTION AND PURPOSE

Los Angeles County is one of the most dynamic, diverse, and populated counties in the nation. It is also home to some of the most environmentally challenged areas affected by dirty air, polluted stormwater runoff, contaminated soil and other conditions that disproportionately threaten the health and well-being of our most vulnerable communities. Serving over 10 million residents across 88 independent cities and nearly 150 unincorporated communities, the Los Angeles County Department of Public Health (DPH) actively works to protect and promote health in places where people live, learn, work, and play. Recognizing the ongoing and emerging health threats from environmental pollution and climate change, the Los Angeles County Board of Supervisors established the Office of Environmental Justice and Climate Health (OEJCH), within the Los Angeles County Department of Public Health, to promote strategic interdepartmental policies and programs that prevent environmental threats, build climate resilience, and reduce health disparities.

OEJCH developed this five-year Strategic Plan that supports DPH's mission to advance the conditions that support optimal health and well-being for all. Drawing from a comprehensive internal and public engagement process, the plan establishes the OEJCH's role within DPH and charts a pathway for advancing environmental justice, climate health, and health equity within the county's most impacted communities.

### Office Background and Strategic Plan Establishment

In April 2022, the Los Angeles County Board of Supervisors approved a [motion establishing the OEJCH](#). This motion acknowledged that the communities currently experiencing disproportionate pollution burden are also those that are most vulnerable to climate threats. To meet these challenges, the Board motion instructed DPH, in consultation with the Chief Executive Office, Los Angeles County Fire Health Hazardous Materials Division, Department of Public Works, and the Chief Sustainability Office, to develop a Strategic Planning process to operationalize the Environmental Justice and Climate Health Board Directed Priority and include the creation of the OEJCH.

The legacy Toxicology and Environmental Assessment (TEA) Branch established the foundation for the important work that the OEJCH will carry forward. TEA specialized in chemical and climate-related threats to health and had expertise in climate health, clinical health, environmental science, project management, research, data analysis,

and community engagement. TEA provided community engagement, assessment, analysis, education, and outreach in partnership with Regional Health Offices in response to environmental disasters that released harmful toxins into communities, and developed the productive interagency partnerships and working relationships that continue today.

## **Strategic Plan Overview**

This Strategic Plan serves as a roadmap that will guide the OEJCH in establishing a safe, healthy, and just environment for everyone living in Los Angeles County. The Strategic Plan provides a forward-looking vision for where the OEJCH would like to be and what it would like to accomplish over the next five years. The components of the Strategic Plan include:

- Vision: This describes what the world will look like when the Mission is accomplished.
- Mission: This describes the work the OEJCH will do.
- Values: These are the collective values held by the OEJCH to guide its work.
- Goals: These are broad statements of what the OEJCH hopes to achieve.
- Strategies & Actions: These are short and long-term initiatives with action items that will assist the OEJCH in achieving its goals and measuring progress.

## **How to read the Strategic Plan**

This document lays out the OEJCH's action-oriented Strategic Plan through a series of goals, strategies, and actions. The Strategic Plan is comprised of five goal areas:

1. Community Engagement and Partnerships
2. Interagency Coordination and Governmental Engagement
3. Policy
4. Data
5. Communications and Accountability

There is a section for each goal area with a description of what the goal area encompasses and hopes to accomplish. This is followed by corresponding strategies to achieve the aims of the goal area. Each strategy is followed by specific actions which will help to operationalize the strategy.

## ALIGNMENT WITH LA COUNTY AND DPH PRIORITIES

The OEJCH developed this Strategic Plan in alignment with the following LA County plans and documents:

- [County of Los Angeles 2024 - 2030 Strategic Plan, "Choose LA County: To Live! To Invest! To Work!"](#) (Plan)
- County of Los Angeles Community Health Equity Improvement Plan 2024 - 2029 (under development)
- County of Los Angeles Department of Public Health: Strategic Plan 2025-30 (under development)
- [County of Los Angeles Department of Public Health: Climate Change and Health Equity Strategies for Action \(2021\)](#)
- [Los Angeles County Chief Sustainability Office: Los Angeles Countywide Sustainability Plan \(2019\)](#)

Although environmental justice and climate health comprise the sole focus of OEJCH's work, they also arise as priorities threaded through a variety of higher-level County and departmental plans, demonstrating the centrality of environmental justice and climate health to the well-being of communities across Los Angeles County. For example, the County's 2024-2030 Strategic Plan "...reflects the most important work for the County in the years to come" and elevates environmental justice and climate health as one of nine Board Directed Priorities. Similarly, the [OurCounty Sustainability Plan](#), the Public Health Department's Strategic Plan, and the County's Community Health Equity Improvement Plan all count environmental justice and climate health among their top priorities and critical aspirations to achieve equity and improve community outcomes.

It will take a coordinated effort to achieve the County's ambitious goals to improve the environmental conditions and grow the resilience needed for everyone in Los Angeles County to thrive in the face of a changing climate and increasing pollution, particularly for frontline communities: those that are primarily underserved communities of color who experience the first and worst consequences of these environmental threats. The OEJCH Strategic Plan provides the foundation and roadmap to advance this urgently needed work.

## THE PLANNING PROCESS

The OEJCH initiated the strategic planning process in the fall of 2023. The process involved reviewing existing LA County plans and documents; engaging DPH leadership, staff from the Environmental Health Division, and OEJCH staff; interviewing public health experts and peer agencies at the local, state, and federal levels; interviewing representatives of Los Angeles County Tribes and Tribal organizations; and engaging community-based organizations and community members throughout Los Angeles County.

### OEJCH Early Work

The Strategic Plan builds on the early work of DPH staff from October 2022 responding to the Board of Supervisors' motion that established the OEJCH. This work included engagement with DPH staff and County Partners to identify preliminary strategic priorities, policy gaps, and areas for collaboration across the County.

### Internal and External Stakeholder Engagement

From October 2023 to February 2024, OEJCH interviewed over a dozen internal and external staff and stakeholders to capture insights and recommendations on OEJCH's core functions and overall direction. Interviewees included DPH Executive Team Members, County Partners, and peer agencies at the local, state, and federal levels. The OEJCH team also engaged individuals from local Tribes and Tribal organizations to understand how to better engage and partner with Indigenous communities.

### Public Workshops

From December 2023 to March 2024, OEJCH partnered with five community-based organizations (CBO) to publicize and co-host nine public workshops, attended by over 300 participants, across Los Angeles County with the intent of capturing key priorities from populations that have historically been underrepresented in formal planning processes. After workshops were completed, the OEJCH engaged CBO partners in a focus group discussion to capture additional insights and recommendations from community leaders. CBO partners included: Central City Neighborhood Partners, Day One, Del Amo Action Committee, Pacoima Beautiful, and Southeast Los Angeles Collaborative.

### DPH Workgroups

To transition the ideas into strategies and actions, OEJCH formed workgroups for each goal area, consisting of OEJCH and DPH staff with roles relevant to each goal



area. In their first meeting, workgroups began by reviewing themes and priorities collected through the engagement processes and suggested related strategies and actions for the OEJCH to take on. In a second meeting, workgroups then prioritized and refined the strategies and actions drafted in the first workgroup session. Final goal areas, strategies, and actions were presented to OEJCH leadership for their feedback and approval.

### **Strategic Plan Advisory Committee**

To leverage past and existing engagement processes that had taken place in the department and to not overburden community stakeholders with duplicative outreach and engagement conducted previously, representatives from key DPH Programs were convened. The Internal Advisory Committee met twice to assist in guiding the initial development of the strategic planning process, give input on the draft strategic planning framework, discuss successful community engagement practices, and to review preliminary findings from the engagement to ensure it was inclusive and well-rounded.

# VISION, MISSION, VALUES

## Vision

We envision thriving communities where people enjoy healthy lives safe from toxic exposures and the negative effects of climate change.

## Mission

We take action to protect everyone in Los Angeles County from public health risks created by toxic exposures and climate change. We center frontline communities in our data sharing, policy interventions, and inclusive engagement to advance environmental justice, equity, and climate resilience.

## Values

*Collaboration:* Our efforts are most impactful when we work collaboratively with other government agencies, local organizations, and community members.

*Community:* Our work is driven by the insights of those closest to the challenges and diverse community priorities. We are committed to working in partnership with frontline communities.

*Equity & Inclusion:* In order to close the gaps in risks and exposures, we are dedicated to prioritizing marginalized communities in our work and fostering a culture of inclusion.

*Innovation:* We embrace new approaches and strategies to best address environmental justice and climate challenges.

*Objectivity:* Our work is evidence-based, data-driven, and informed by best practices.

*Responsiveness:* We are adaptive and responsive to urgent environmental justice and climate health threats.

*Transparency & Accountability:* We are guided by integrity and honesty and are accountable to the public.

# GOALS, STRATEGIES AND ACTIONS

## 1. **Community Engagement and Partnerships:** Nurture community relationships to ensure two-way communication and develop community-informed solutions.

The OEJCH will sustain and enhance its effective community engagement, working directly with community partners and the Department of Public Health Regional Health Offices (RHOs) to remain apprised of community needs and priorities and to provide requested or needed critical information, services, and referrals. Members of the public will be supported to engage with environmental policy and regulations that impact their health.

### *Strategies & Actions*

#### **1.1. Develop and foster community partnerships that promote trust, guarantee community input in decision-making, and drive community directed action to reduce environmental injustice and climate health-related impacts.**

- 1.1.1. Develop, maintain, and share a contact list of key community stakeholders including neighborhood groups, schools, churches, community-based organizations, and Tribal and Indigenous-serving non-profits that touch on environmental and climate justice issues in each County Service Planning Area (SPA).
- 1.1.2. Establish clear communication channels between DPH staff, community partners, residents, and OEJCH staff to remain apprised of community needs and priorities.
- 1.1.3. Partner with environmental justice and climate health organizations in LA County to support and convene spaces for symposiums on environmental justice and climate health topics at least once a year.
- 1.1.4. Engage DPH Youth Advisory Council and LA County Youth Climate Commission to integrate youth voice on OEJCH policies, practices, and initiatives.

- 1.1.5. Establish an OEJCH advisory board with representatives from community organizations and residents to review and advise on OEJCH actions and activities.
- 1.1.6. Identify and assign staff to relevant committees and advisory groups Countywide (e.g., AB 617 Community Steering Committees) that advance environmental justice and climate health.

**1.2. Inform and support community members on environmental justice, climate health, and their associated health impacts.**

- 1.2.1. Conduct periodic listening sessions to hear emerging concerns and priorities from frontline and impacted communities. Explore using the DPH Community Engagement Fund to compensate partners for their advisory efforts.
- 1.2.2. Create and drive traffic to an interactive and accessible website that provides resources, data, ongoing project updates, and opportunities to get involved and offer comment, including but not limited to:
  - A referral sheet for community use that lists relevant federal, state, and local environmental regulatory agencies with contact information for each, including when and why they should be contacted.
  - An online calendar of relevant local and regional meetings related to environmental justice and climate health.
  - DPH program summaries and referral sheets with opportunities for involvement in specific programs, initiatives, or committees.
  - Educational materials on upcoming environmental justice and climate health policy decisions, health and safety practices (e.g., extreme heat), and other timely information.
- 1.2.3. Coordinate with other Environmental Health and DPH programs to develop protocols and material templates with standard information

for distribution for both non-emergency and emergency settings and coordinate to disseminate to impacted communities (e.g., gas, fire, sewage, air quality, heat).

- 1.2.4. Leverage the Center for Health Equity's Language Justice translation and interpretation resources and graphic design resources from the DPH Office of Communications and Public Affairs to develop culturally relevant materials and messaging that are easy to understand and use.
- 1.2.5. Identify and share resources and funding opportunities that can be used by community based organizations engaging in environmental justice and climate change efforts.

### **1.3. Build DPH's capacity to support activities and actions that promote environmental and climate justice.**

- 1.3.1. Train DPH staff on current environmental justice and climate health issues and resources.
- 1.3.2. Actively pursue funding opportunities for both DPH and community based organizations in coordination working directly with communities on environmental and climate justice issues.
- 1.3.3. Coordinate with the Office of Emergency Management (OEM), the Emergency Preparedness and Response Division (EPRD) and other emergency response offices to communicate effectively with the public, engage residents and address response gaps.
- 1.3.4. Establish clear coordination and communication protocols with Regional Health Offices (RHOs); identify a lead staff member in each RHO for engagement.
- 1.3.5. Collaborate with the DPH Office of Planning, Integration and Engagement (OPIE) to identify strategic connections and opportunities for shared public engagement efforts across DPH programs.

- 1.3.6. Work with at least five community based organizations each year to advance environmental justice and mitigate health impacts from climate change.

## **2. Interagency Coordination and Governmental Engagement:**

Cultivate collaboration between public, private, and community partners to develop solutions to environmental and climate health threats.

The OEJCH bridges, brings together, and liaises between regulatory and government agencies and community members on environmental and climate justice efforts. Staff will foster collaboration on County environmental justice and climate health efforts between public agencies (local, regional, state, federal, and tribal), County Supervisor offices, educational institutions, and communities.

### *Strategies & Actions*

#### **2.1. Enhance interagency coordination to better respond to community needs.**

- 2.1.1. Create an asset map of all local regulatory agencies' roles, resources, and enforcement authority to increase understanding among all agencies and the community.
- 2.1.2. Establish and maintain ongoing relationships with local regulatory agencies to foster ongoing engagement and identify points of alignment, priorities, and collaboration to eliminate environmental threats.
- 2.1.3. Develop an OEJCH "playbook" describing communication protocols, interagency coordination, and response procedures in the event of an environmental disaster.
- 2.1.4. Utilize community data to inform and recommend enhancements to interagency actions to reduce environmental threats.

- 2.1.5. Work with regulatory partners to deploy more timely, effective responses to community complaints.
- 2.1.6. Highlight OEJCH's unique community response model by developing a best practices report describing methods of response to community concerns.

## **2.2. Establish intentional and proactive engagement with Tribal groups around environmental justice and climate health.**

- 2.2.1. Identify and establish Tribal partners as formal advisors on land use policies and decisions involving OEJCH.
- 2.2.2. Explore using the DPH Community Engagement Fund to provide timely and fair compensation to Tribal partners for their advisory efforts.
- 2.2.3. Identify and attend (as appropriate) standing public meetings with Tribal organizations to identify environmental justice and climate health priorities.

## **3. Policy: Track, inform, and develop impactful environmental justice and climate health policies.**

The OEJCH will track, inform, develop, implement, and evaluate environmental justice and climate health policies at the local and state level based on identified community needs and priorities. Staff will also coordinate with other jurisdictions on regional and state policy and develop and share best practices on emerging issues.

### *Strategies & Actions*

#### **3.1. Build capacity among OEJCH Staff, CBOs, and the community to ensure they have the knowledge and skills to meaningfully engage and communicate on environmental justice and climate health policy.**

- 3.1.1. Establish regular policy and topical training for OEJCH staff, Regional Health Offices (RHOs), Community Public Health Teams (CPHTs), and other relevant audiences to stay up to date on emerging policies.
- 3.1.2. Incorporate Community Listening Session feedback on policies and programs where possible.
- 3.1.3. As part of Action 1.2.2., develop and maintain a page on the OEJCH website to present relevant countywide environmental justice and climate health policies in a manner accessible to county departments, other jurisdictions (e.g., issue briefs), local CBOs, and the public.
- 3.1.4. Work with community based organizations to support resident led policy change efforts.

**3.2. Support other County departments with incorporating environmental justice and climate health into their policies and practices.**

- 3.2.1. Conduct a landscape scan of environmental justice and climate health policy developments locally, statewide, and nationally to inform the development of successful policies locally.
- 3.2.2. Conduct a climate policy gap analysis for all County departments using an environmental justice lens in partnership with the Chief Sustainability Office (CSO).
- 3.2.3. Develop tailored environmental justice and climate health policy issue briefs for departments (and jurisdictions at large), community based organizations, and the public that provide a summary of the best available evidence and potential policy implications.
- 3.2.4. Participate in key existing inter-agency workgroups around specific environmental justice and climate health issues, such as urban heat, to inform countywide policies and programs.



3.2.5. Develop and maintain partnerships with county departments and cities in LA County to inform and advise on local environmental justice and climate health planning and policy developments.

**3.3. In collaboration with Government Affairs, establish and maintain relationships with all Board of Supervisor offices to identify opportunities for collaboration and partnership on environmental justice and climate health issues.**

3.3.1. Engage with supervisory staff on a quarterly basis to keep them apprised of emerging policy issues and support environmental justice- and climate health-related Board motions and directives.

**3.4. Establish OEJCH as a thought leader and essential voice on land use policy decisions.**

3.4.1. Work with the Department of Regional Planning (DRP) and other relevant agencies to ensure OEJCH input on EJ-related land use planning and climate health issues.

3.4.2. Work with the County of Los Angeles Department of Regional Planning and other relevant agencies to develop land use policy and guidance on topics such as the reuse of contaminated sites, climate health, and urban heat islands across LA County.

3.4.3. Develop and support land use policy and guidance to mitigate the health effects of polluting industries on residential areas, such as creating residential buffer zones, consistent truck routes, and caps on diesel emissions.

**3.5. Inform local, state, and federal environmental justice and climate health policies and investments.**

3.5.1. Regularly engage with Chief Executive Office (CEO) Legislative Affairs through DPH Government Affairs to develop analyses and input into environmental justice and climate health-related bills at the local, state, and federal levels.

3.5.2. Use OEJCH priorities and the insights of those living closest to the challenges to develop an annual policy agenda.

**4. Data:** Collect, interpret, and share accessible, actionable environmental justice and climate health data with partners and the public to highlight emerging issues and actively inform policies and programs.

The OEJCH will collaborate with partners to source and share up-to-date, accessible, and actionable environmental justice and climate health data. This data may be utilized for purposes of County reporting, policy development, public health advocacy, and more.

### *Strategies & Actions*

#### **4.1. Assess data needs and establish data sharing and reporting protocols.**

4.1.1. Conduct a landscape analysis of existing data, tools, dashboards, and data sources held by DPH as well as other regional, state, and federal agencies related to climate, health, and environmental justice.

- Special emphasis is placed on data related to community-identified climate and environmental priority issues.

4.1.2. Building on the landscape analysis from 4.1.1, conduct a needs assessment for data infrastructure and staff capacity that can better facilitate data analysis, collection, communication, storytelling, and visualization.

4.1.3. Participate in existing DPH data and technology workgroups to address OEJCH technology and staffing needs.

4.1.4. Analyze past data requests from public agencies, community, and press inquiries, and systematize statutory data reporting requirements to proactively collate data for future requests and reporting.

4.1.5. Detail OEJCH protocol for responding to internal and external data requests, including identification of roles, data ownership, and expertise.

**4.2. Share environmental justice and climate health data with the public in an accessible, accurate, and useful manner.**

4.2.1. As part of Strategy 1.2, continue to maintain and update websites related to OEJCH’s projects, including data on impacted communities.

4.2.2. As part of Strategy 1.2, develop a public-facing online mapping tool and dashboards with climate, health, and environmental justice data.

4.2.3. Host trainings, community events, and workshops to educate community members on how to access, interact with, interpret, and use data.

4.2.4. Ensure that data can be used to drive solutions to environmental justice and climate change challenges.

4.2.5. Develop data briefs, as needed, to inform policy actions and advance knowledge of the health impacts associated with environmental and climate justice issues.

**4.3. Serve as a central hub for data-sharing for LA County DPH, government agency partners, and LA county-based agencies, research institutions, community-based organizations, and businesses.**

4.3.1. Participate in a data-focused, internal department-wide working group in partnership with the DPH Chief Science Office to share data between DPH Offices.

4.3.2. Develop a workplan in collaboration with partners to collect and share data for topics such as extreme heat, air pollution, and other toxic exposures.

## **5. Accountability and Communication:** Develop and foster two-way communications to keep the community and partners informed of the roles, responsibilities, and progress of the OEJCH.

OEJCH will implement its mission and goals by monitoring progress, developing annual reports for stakeholders, and sharing successes with other health jurisdictions and the public. Externally, it will create informative documents and communications plans, train staff as spokespeople, and build social media campaigns that respond to community-identified concerns. Internally, OEJCH will use existing communication channels for updates, engage in relevant workgroups, define key terms, and create educational materials on environmental justice and climate health.

### *Strategies & Actions*

#### **5.1. Support the implementation of the OEJCH's mission, vision, and goals.**

- 5.1.1. Create an internal Strategic Plan Working Group to assign ownership of Strategic Plan strategies and actions, including tracking, updating, and adjusting actions based on Strategic Plan implementation progress.
- 5.1.2. Develop and share an annual progress report on Strategic Plan goals, strategies, and actions with the Board of Supervisors, Department-wide, and with the public.
- 5.1.3. Develop and communicate OEJCH successes and innovative models with other local health jurisdictions, public health practitioners, and the public.

#### **5.2. Develop and strengthen an external communications strategy.**

- 5.2.1. Create an "About Us" document (with logo and branding) clarifying OEJCH roles, responsibilities, and frequently asked questions, to be distributed widely among local agencies through multiple platforms (online, print, etc.).
- 5.2.2. Develop a communications plan to present the finalized OEJCH Strategic Plan to the public using simple and accessible branding.

- 5.2.3. In collaboration with the DPH Office of Communications and Public Affairs (OCPA), OEJCH will identify and train staff to serve as spokespeople, to build awareness, clarify complex data, navigate sensitive topics, and highlight County achievements in environmental justice and climate health to diverse audiences.
- 5.2.4. Create resources in response to frequently asked community questions using accessible and diverse languages of the community.
- 5.2.5. Build engaging and informative social media content and campaigns.
- 5.2.6. Evaluate and strengthen two-way communication channels between OEJCH, community-based organizations, and the public.

**5.3. Develop and strengthen an internal communications strategy.**

- 5.3.1. Leverage the existing DPH internal communication channels to publicize OEJCH announcements, achievements, programmatic or data updates, and Strategic Plan progress.
- 5.3.2. Participate in existing DPH workgroups relevant to OEJCH's work to increase internal department communications across OEJCH's functions.
- 5.3.3. Define key terms like "environmental justice", "climate health", "frontline communities", and "sustainability" in a public health context and publicize these internally and externally.
- 5.3.4. Develop internal educational materials to increase knowledge of environmental justice and climate Health and issues within DPH and environmental health programs.

## IMPLEMENTATION AND EVALUATION

The Strategic Plan is a living document that lays a course for the future, with the goals, strategies, and actions serving as the overarching targets for the OEJCH. OEJCH will coordinate a systematic implementation and evaluation framework to continuously monitor and update the Plan's strategies as they are enacted, ensuring that the Strategic Plan remains relevant, dynamic, and responsive while adapting to changing circumstances in the service of achieving these goals. The Plan allots five years for implementation of the strategies and actions, with regular opportunities to examine progress, measure achievements, identify barriers, and consider mid-course adjustments.

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## **ACKNOWLEDGEMENTS**

### **Los Angeles County Board of Supervisors**

Hilda L. Solis, 1st District

Holly J. Mitchell, 2nd District

Lindsey P. Horvath, 3rd District

Janice Hahn, 4th District

Kathryn Barger, 5th District

### **Los Angeles County Partners**

LA County Chief Executive Office

LA County Chief Sustainability Office

LA County Department of Regional Planning

LA County Department of Public Works

LA County Fire - Health Hazardous Materials Division

### **Los Angeles County Department of Public Health Key Interviews**

Dr. Barbara Ferrer - Director, Department of Public Health

Dr. Muntu Davis - Health Officer

Dr. Rashmi Shetgiri - Chief Science Officer

Sonya Vasquez - Director, Center for Health Equity

Tiffany Romo - Director, Engagement Unit, OPIE

Dr. Nichole Quick - Deputy Director, Health Protection Bureau

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Charlene Contreras - Director, Community Protection Branch, Environmental Health Services Division

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Jose Escobar - Regional Health Officer

Dr. Jan King - Regional Health Officer

Dr. Seira Kurian - Regional Health Officer

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Dr. Kathryn Topalis

### **Community-Based Organization Partners**

Central City Neighborhood Partners  
Day One  
Del Amo Action Committee  
Pacoima Beautiful  
Southeast Los Angeles Collaborative

### **Partner Agencies**

Alameda County Public Health Department  
California Department of Public Health, Climate Change & Health Equity Branch  
San Diego County Office of Health Equity and Climate Change  
South Coast Air Quality Management District  
U.S. Department of Health and Human Services, Office of Climate Change and



Healthy Equity

**Stakeholders and Partners**

Fernandeño Tataviam Tribe  
Liberty Hill Foundation  
Public Health Alliance of Southern California  
Sacred Places Institute  
Tongva Taraxat Paxaavxa Conservancy

**Consultant Team**

Estolano Advisors  
Better World Group

Finally, we would like to recognize the hundreds of community members, stakeholders, DPH staff, and partners who shared their ideas for this strategic plan by participating in the process.

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